

**MINUTES OF THE
JACKSONVILLE TRANSPORTATION AUTHORITY
BOARD WORK SESSION
THURSDAY, DECEMBER 14, 2023**

The Jacksonville Transportation Authority Board of Directors held a Work Session Thursday, December 14, 2023 in the Board Room of the Jacksonville Regional Transportation Center located at 100 LaVilla Center Drive, Jacksonville, Florida 32204.

BOARD MEMBERS PRESENT: Debbie Buckland, Arezou Jolly, Aundra Wallace, Megan Hayward, and Patricia Sams.

JTA STAFF PRESENT: Nathaniel Ford, Cleveland Ferguson, Charles Frazier, Greer Gillis, Raj Srinath and Katie Smith.

OTHERS PRESENT: Richard Milian, General Counsel

I. WELCOME: Chair Buckland called the Work Session to order at 1:32 p.m.

Chair Buckland announced Director Driver would not be in attendance and asked that Director Wallace serve as a member of the Board's Nominating Committee that would meet immediately following the work session. Director Wallace agreed to serve.

II. PUBLIC COMMENT: The Chair called for Public Comment. There were no requests by the public to comment.

III. TRANSIT ORIENTED DEVELOPMENT (TOD): Mr. Ferguson provided the Board with a look at how the JTA is improving the economy, environment, and quality of life with an array of photos highlighting the projects and activities by the Authority. He acknowledged the Board's commitment to safety and security, innovation and policy prescription to ensure success. He explained how all of the work connects to TOD and Transit Supportive Urbanism (TSU).

Mr. Ferguson then shared some history on the work of the JTA that is highlighted in each of the Authority's Case Studies on Transformational Leadership, Route Optimization Initiative, Compressed Natural Gas, Technology Advancements, Enhancing Organizational Culture Through Performance based metrics, and Resiliency. He also highlighted the MOVE27 Plan and how it leads the direction of the Authority, particularly as it relates to the JTA Mission: To enhance Northeast Florida's economy, environment, and quality of life for all by providing safe, reliable, innovative, sustainable and dignified mobility solutions and facilities.

He then moved to the Authority's Goals and Objective for Fiscal Year 2023 and presented

the high points over the last year, many of which were discussed at length at the annual strategic Board Retreat.

Mr. Ferguson also provided a look at JTA's TOD/TSU efforts that began with the creation of the Board's Real Estate Committee back in 2015. He also gave an overview of how the Bus Rapid Transit lines can serve as catalysts for TOD/TSU. The JTA hosted a TOD Workshop and Symposium to help kick start this initiative. The next step was the TOD/U²C Pilot Study which Mr. Ferguson provided an overview on, as well as how the JRTC has been a catalyst for TOD in the LaVilla area. He also acknowledged the grant funding the JTA received to do TOD studies around Northeast Florida.

He completed his presentation with a look at the JTA's current Real Estate holdings and provided details on the parcels that will be presented to the Board for action at the meeting taking place later in the day.

Director Hayward inquired about the measurement of attainable housing and ensuring it remains throughout the term of the lease. Mr. Ferguson provided the details related to the tenants that will be attracted and how the median income fits in. Also, the negotiations for the final lease will lay out the requirements as they relate to maintaining the agreement for affordable housing.

Mr. Ferguson confirmed Director's Jolly question on ensuring the contract has all of the usual terms needed for this type of lease.

Mr. Milian stated that the contract has not yet been drawn up as negotiations are ongoing.

Mr. Ford stated that today is an important day as it relates to the work this Board started seven years ago.

IV. CAPITAL PROGRAMS UPDATE: Mrs. Gillis began with the history of the construction and capital programs but stated that she would focus on the work from 2015 which includes JTAMobilityWorks, First Coast Flyer, JTA Transit Facilities, TOD and MobilityWorks 2.0. She gave a snapshot of the funding sources which equals \$66.7M as of Fiscal Year 2024 and the JTA Capital Investments since 2016, \$555M.

She stated that she will share a status update on Capital Projects. An in-depth overview of each of these areas, including JTA's investment, estimated employment impact and the estimated economic output for each project was provided to the Board. She also shared the additional requirements for proposers for the upcoming projects must include a workforce development plan.

Director Jolly provided input on the upcoming projects on the timing considering that funds come in slowly and having a plan of moving these projects forward when the time comes is

important and she is happy that staff is taking all considerations.

Mrs. Gillis concluded with a summary of activity since 2016 that included 29 ribbon cuttings and over \$450M in infrastructure investment.

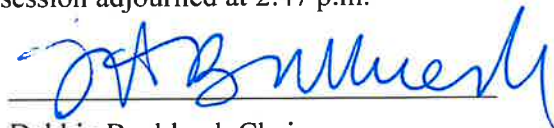
Mr. Ford thanked Mrs. Gillis for the work on the projects as they are all very diverse, much different than having one main focus – these projects include roadways, sidewalks, transit, and vertical structures. He also thanked Mr. Ferguson for taking the Board down the path regarding TOD and how the Authority is where it is today. He stated that the Authority needs to be sure the public understands the processes and the plan to get projects completed.

Chair Buckland concurred with Mr. Ford on finding a way for the public to understand what all of the projects are, i.e. what is a bus rapid transit network. She congratulated staff and the Board on all of the work that has been completed.

Chair Buckland congratulated Director Jolly on being named Chair-Elect of the Jacksonville Chamber.

V. ROUNDTABLE: Chair Buckland confirmed that the two emails she received were forwarded to the Board as she requested. 1. Department Urban and Regional Planning 2. Thank you from FTC, Ralph Yoder.

There being no further business, the work session adjourned at 2:47 p.m.


Debbie Buckland, Chair

SEAL


Aundra Wallace, Secretary